



Chartered



CERTIFICATE OF APPRECIATION

presented to

FOUNDATION ALLIANCE PTE LTD

**In Appreciation For The Successful
Completion of FAB 7C Building**

on 15th July 2009

A handwritten signature in black ink, likely representing Chartered Semiconductor Manufacturing Ltd.

CHARTERED SEMICONDUCTOR
MANUFACTURING LTD

A handwritten signature in black ink, likely representing Takasago Singapore Pte Ltd.

TAKASAGO SINGAPORE
PTE LTD

A handwritten signature in black ink, likely representing Ando Singapore Private Limited.

ANDO SINGAPORE
PRIVATE LIMITED